



Mission

In the perspective of sustainable development, while better taking into account the traditional lifestyle of the Crees and the participation of the Crees in the different procedures of forest planning and management activities, the mission of the Cree-Québec Forestry Board is to analyze, oversee and evaluate the implementation of the forestry objectives set out in the *Agreement concerning a new relationship between the Gouvernement du Québec and the Crees of Québec* and to make necessary recommendations to concerned parties in order to ensure that the measures and spirit of this Agreement are respected.

Strategic directions 2010-2015

1. The Board fulfills its mandate as stipulated in the Agreement, whose main objective is to oversee the implementation of an adapted forestry regime. It sees to establishing the necessary means needed for problem resolution and conflict management.
2. The Board gives itself the means and tools necessary in order to oversee and evaluate respect of the Agreement and the implementation of an adapted forestry regime. It also establishes the means necessary to monitor the evolution of the forest.
3. The Board sees to evaluate the needs and relevant information required to fulfill its responsibilities and those of Joint Working Group members, and to take action accordingly.
4. The Board meets with the stakeholders, explains its mandate, communicates information, and intervenes, if required, by building consensus with the stakeholders that the Agreement concerns.

The CQFB priority actions for 2010-2011 are:

1. Support the parties in their discussions addressing the harmonization of the reform of the forest regime and the adapted forestry regime;
2. Produce advices to the parties on the different components of the reform of the Québec forest regime and of the modifications to the Agreement, if needed;
3. Ensure consideration and follow-up on the issues identified in the 2002-2008 assessment of the adapted forestry regime;
4. Ensure dissemination of the results of the 2002-2008 assessment of the adapted forestry regime;
5. Review the Board's five-year strategic and financial plans, in the context of the assessment and of the reform of the Québec forest regime;
6. Ensure the implementation of the Board's sustainable development action plan.

The CQFB administrative priorities for 2010-2011 are:

1. Deliver the 2009-2010 annual report and financial review;
2. Deliver the 2010-2011 planning;
3. Prepare the 2011-2012 planning;
4. Support the parties in the exercise of revision of the strategic plan of the Board;
5. Support the parties in their discussions on the project of review of the forestry regime in application on the territory of the Agreement.
6. Implement an environment management plan for the Board's operations in compliance with the Board's Sustainable Development action plan.

Financial Summary 2006-2011

BUDGETARY YEARS	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011
REVENUES ('000\$)					
Québec	200	200	200	200	200
Cris	200	200	200	200	200
TOTAL	400	400	400	400	400
EXPENSES ('000\$)					
Planned	630	630	600	600	600
Modified	600	600			
Real (to March 31 st)	491	366	427	380	
CARRY OVER ('000\$)					
TOTAL	487	545	539	561	361

Members of the Board

Jean-Pierre Gauthier, chairman

Paul Gull, GCCEI/CRA
 Geoff Quaile, GCCEI/CRA
 Romeo Saganash, GCCEI/CRA
 Isaac Voyageur, GCCEI/CRA
 Norman A. Wapachee, GCCEI/CRA

Réal Dubé, CRÉ Baie-James
 Mario Gibeault, MRNF
 Guy Héту, MRNF
 Daniel Richard, MRNF
 Denis Vandal, MRNF



www.ccqf-cqfb.ca

Printed on Rolland Enviro100, which contains 100% recycled post-consumer fibre, is EcoLogo, Processed Chlorine Free and FSC Recycled certified and manufactured using biogas energy.



Updated 04/2010



Conseil Cris-Québec sur la foresterie
 Cree-Québec Forestry Board

STRATEGIC PLAN 2010-2015

Context

In February 2002, the Government of Québec and the Grand Council of the Crees (Eeyou Istchee) signed an Agreement which relies on common will to pursue the development of the North of Québec while respecting the Crees' way of life and ensuring that the Crees take greater responsibility for their own development. The Agreement also makes provisions for the creation of the Cree-Québec Forestry Board assures follow-up on the forestry-related elements of the Agreement. The Board has been in place since September 2003. Taking stock of the responsibilities entrusted to the Board by the Agreement, the members of the Board have established priorities for short-, mid- and long-term actions. This document will therefore present the strategic orientations of the Board as well as the Action Plan for 2010-2011. During the year, these orientations will be reviewed and adjusted in order to optimize the work of the Board.

Board

There are eleven members on the Cree-Québec Forestry Board; each party to the Agreement nominates five members and Québec appoints the chairperson after consulting with the Crees. The Board's main responsibilities consist in monitoring and assessing implementation of measures concerning forestry that were agreed upon in the Agreement. The Board also recommends to the parties any adaptation or change to the forestry regime in compliance with the Agreement.

Vision

In the long-term, forestry activity in the territory covered by Chapter 3 of the *Agreement concerning a new relationship between the Gouvernement du Québec and the Crees of Québec*, will continue to be developed in a sustainable manner to ensure respect for the Cree traditional way of life and to continue to assure them substantial participation in the different procedures regarding planning of multiple uses of the forest and different forest management activities.

ACTION PLAN

TIME TABLE 2010-2011

RESULTS

Directions

1 The Board carries on its mandate as stipulated in the Agreement. Problems and conflicts are managed.

Activities

- 1.1 Manage Board meetings.
- 1.2 Annual Board and Secretariat activities are planned, implemented and documented.
- 1.3 Produce advices to the Minister on the reform of the Québec forest regime, the evolution of the adapted forestry regime (if needed), the modified GFMPs and natural disasters.
- 1.4 Contribute to the discussions aimed at harmonizing the forest regime on the Paix des Braves territory.
- 1.5 Ensure a follow-up of the stakes and recommendations of the 2002-2008 assessment of the implementation of the adapted forestry regime of the Agreement.
- 1.6 Review the Board's strategic plan and financial planning.
- 1.7 Ensure an increased taking into consideration of sustainable development principles in the analyses and decisions of the Board.

2 The Board monitors implementation of the Agreement and changes in the state of the forest.

- 2.1 Analyse, if required, the adapted forestry regime with relation to the assessment and the modifications presented in the reform of the Québec forest regime.
- 2.2 Review the modifications made to the GFMPs and produce required advices and recommendations, if need be.
- 2.3 Analyse the means needed for proper monitoring of changes in the state of the forest, in consideration of the objectives of the agreement.
- 2.4 Evaluate knowledge and research needs to support the adapted forestry regime's evolution.
- 2.5 Analyse, for better understanding, forest certification programs with relation with the adapted forestry regime.
- 2.6 Favor availability and increased usage of the processes and support tools for the implementation of the Agreement (maps, guides, etc.).

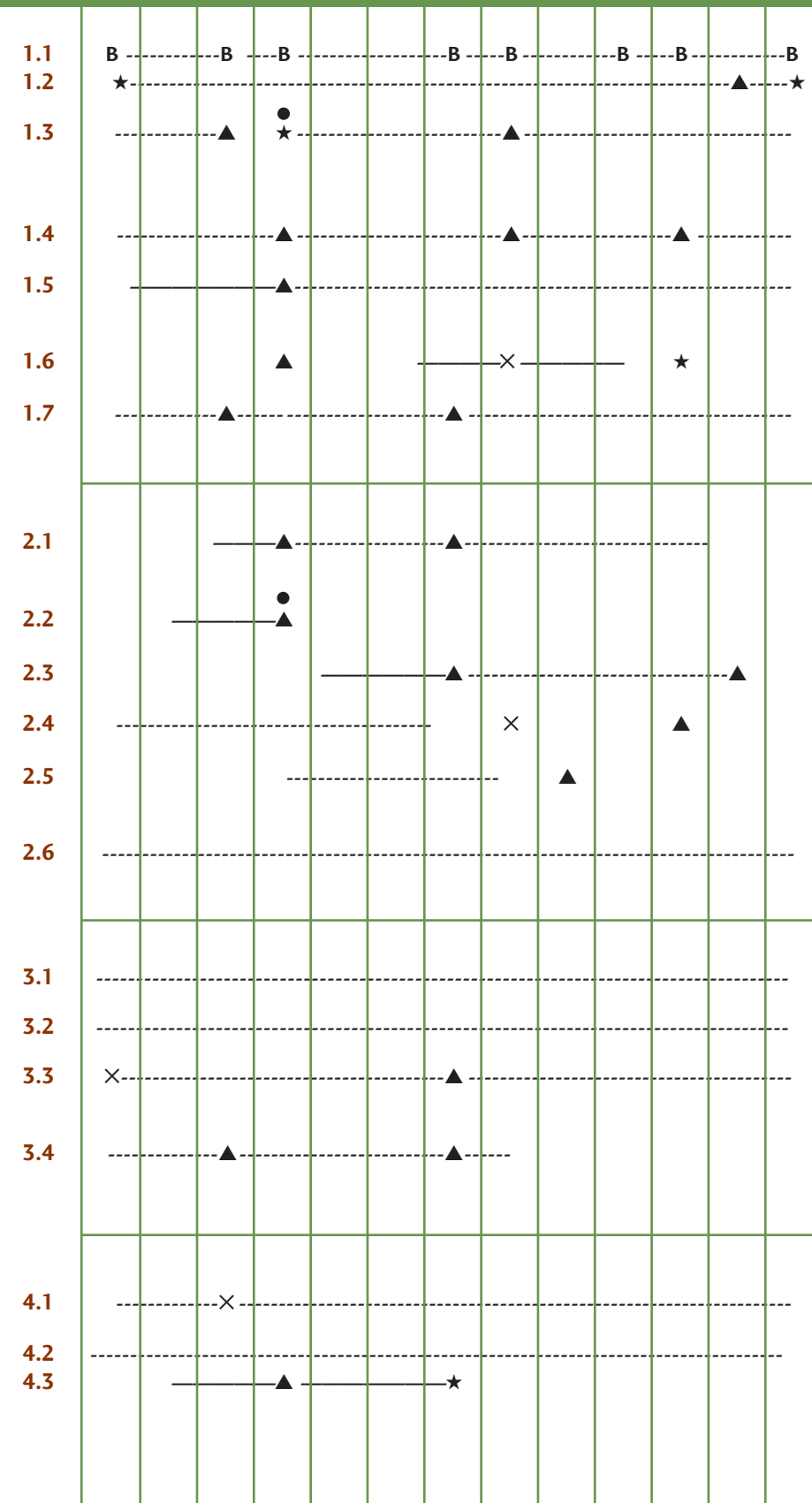
3 Basic information and training needs of the Board and the JwGs are met.

- 3.1 Support the development and implementation of a JwG continuing education program.
- 3.2 Ensure that the Board and the JwGs are informed on different aspects of the reform of the Québec forest regime.
- 3.3 Identify the Board and JwG members' information exchange needs and make the necessary changes on the Reference Centre.
- 3.4 Train and inform Board members and personnel on the Sustainable Development Act with relation to decision-making and the revision of the strategic directions of the Board.

4 The Board conducts communication and consultation activities and devotes efforts to building consensus.

- 4.1 Ensure the diffusion of the results of the assessment by implementing the communication plan that has been adopted.
- 4.2 Operate a website.
- 4.3 Prepare and release the annual report.

March 2010 April May June July Aug. Sept. Oct. Nov. Dec. Jan. 2011 Feb. March



— On-going work B Board meeting ★ Approbation by the Board
 ▲ Board presentation Cc Conference call X Activities, meetings
 ● Advice to the Minister - - - - - Punctual action

One-year indicators

- 1.1 The Board is operating properly.
- 1.2 An action plan is prepared, a budget is adopted and monitoring is implemented.
- 1.3 Advices are produced and welcomed.
- 1.4 The Board contribution is sustained and appreciated.
- 1.5 An action plan stemming from the recommendations of the assessment is available and implemented.
- 1.6 The 2011-2016 Strategic Plan and the Board's financial planning are available.
- 1.7 The Board takes in consideration sustainable management principles in the accomplishment of its mandate.
- 2.1 An analysis of the adapted forestry regime is carried out.
- 2.2 The Board produces the required advices.
- 2.3 The means required to monitor forest change are clarified.
- 2.4 A report on the knowledge and research needs, is available.
- 2.5 An analysis of the forest certification programs is available.
- 2.6 Support processes and tools are available and used in the implementation of the adapted forestry regime.
- 3.1 A JwG continuing education program is available and introduced.
- 3.2 The Board and JwG members are informed on different aspects of the reform of the forest regime.
- 3.3 Needs are identified and the Reference Centre is updated.
- 3.4 Board members are given information on the Sustainable Development Act.
- 4.1 The implementation of the communication plan is completed.
- 4.2 The website is operational and kept updated.
- 4.3 The annual report is available.

Five-year indicators

- The Agreement is complied with, the forestry regime has been adapted and implemented, and the contribution of the Board is appreciated.
- The Board contribution is sustained and appreciated.
- An action plan stemming from the recommendations of the assessment is available and implemented.
- The 2011-2016 Strategic Plan and the Board's financial planning are available.
- The Board takes in consideration sustainable management principles in the accomplishment of its mandate.
- The Board has shown stringency in monitoring the Agreement and in its implementation.
- The basic knowledge is available and accessible and the JwGs members have received the required training.
- Board members are given information on the Sustainable Development Act.
- The Board, as well as its action and accomplishments, are known. It actively supports consensus building between participants.